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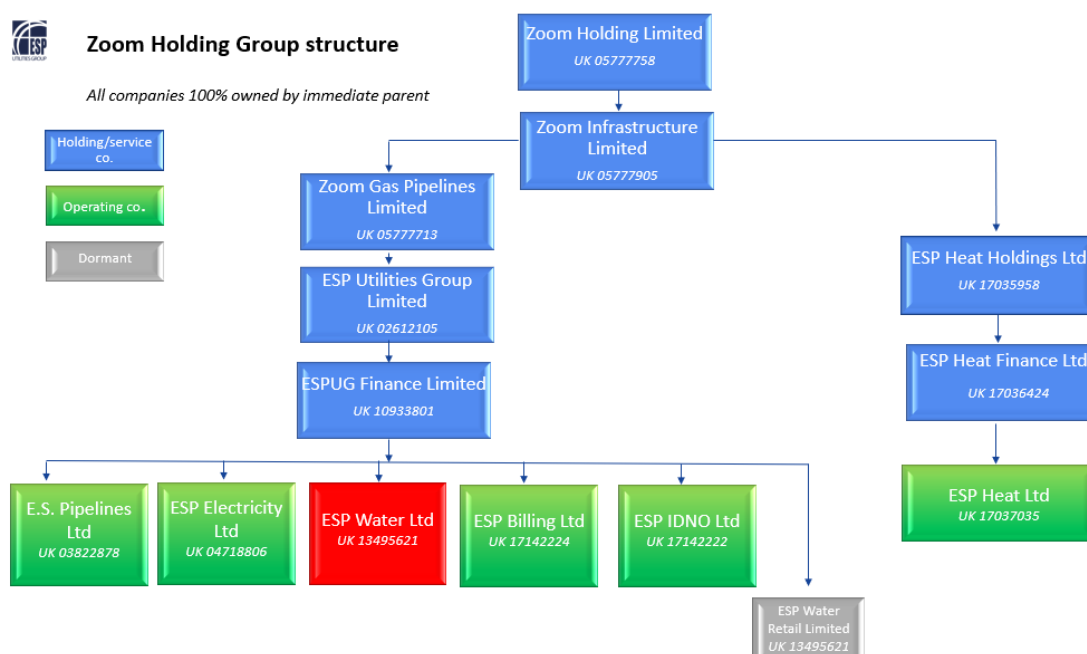
15 July 2026

ESP Water (ESPW) Limited Annual Performance Return - Supplementary Information

Group Structure & Governance

ESP Water (ESPW) is a wholly owned subsidiary of ESP Utilities Group (ESPUG). ESPUG is a subsidiary of 3i Managed Infrastructure Acquisitions (3i MIA LP). Arbejdsmarkedets Tillægspension (“ATP”), Stichting Depositary APG Infrastructure Pool 2016 (“APG”) and 3i Group plc invest in 3i MIA LP as limited partners. The Zoom Holding Group Structure is below, with ESP Water Ltd highlighted in red.

ESPUG Zoom Holding Group - Diagram 1



The ESPUG board provides control of ESPW through the CEO of the company.

The full ESPW Board typically meets four times per year and a monthly MI report is produced for the ESPUG Board by the Operations Director.

The ESPW Board consists of the following Directors and non-Executive Directors:

- Miriam Greenwood – Independent Chair
- Anna Dellis – 3i MIA
- Yard Virdee – 3i MIA
- Kevin O'Connor – CEO ESPUG
- Paul Miles – CFO ESPUG
- Simon Loh – CCO ESPUG
- Steve Morris – Non-Exec Director ESP Water

Statement on Director's Pay

As of 31 March 2026, ESPW paid no Director's remuneration with Director's remuneration borne by ESP Utilities Group. Also, no dividends are payable.

Statement on Accounting Policy and Methodology

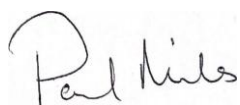
The accounts have been drawn up in accordance with 'RAG 2 – Guidelines for classification of costs across the price controls'. ESPW ensure that operating costs are split between Household and Non-Household costs and between water and wastewater services. In this reporting year we only have a few NHH properties. This is only our fourth reporting year as a water and sewerage undertaker, hence there are no changes to our methodology to report.

Statement of Accuracy

The board confirms that the data in the annual return is complete and accurate. There has been no third-party assurance or auditing of the report.

Approved by the Directors on 15 July 2026.

Signed on behalf of ESP Water Limited by



Paul Miles
Chief Financial Officer