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15 July 2025

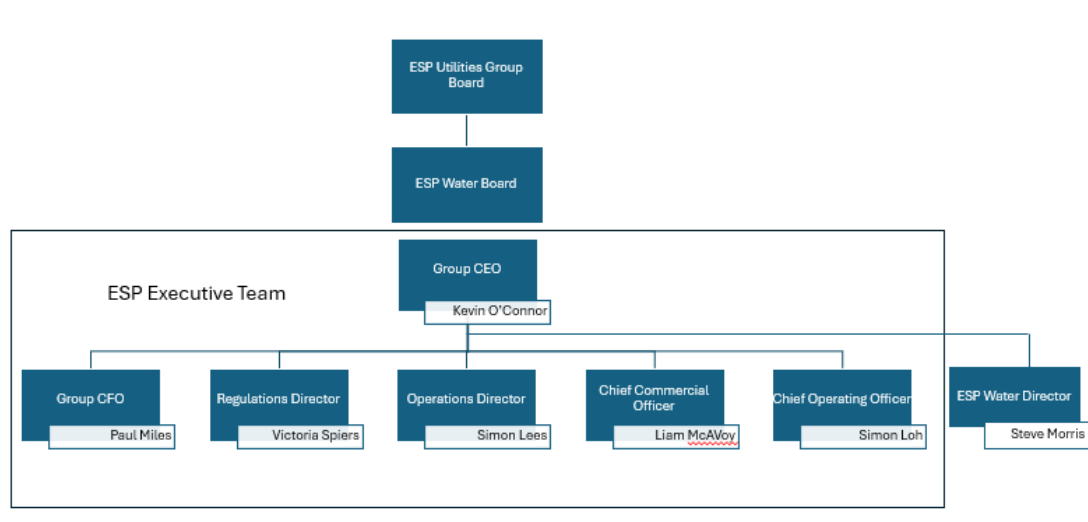
ESP Water (ESPW) Limited Annual Performance Return - Supplementary Information

Group Structure & Governance

ESP Water (ESPW) is a wholly owned subsidiary of ESP Utilities Group (ESPUG). ESPUG is a subsidiary of 3i Managed Infrastructure Acquisitions (3i MIA LP). Arbejdsmarkedets Tillægspension ("ATP"), Stichting Depositary APG Infrastructure Pool 2016 ("APG") and 3i Group plc invest in 3i MIA LP as limited partners.

The ESPUG board provides control of ESPW through the CEO of the company.

ESPUG Executive Team - Diagram 1



The full ESPW Board typically meets four times per year and a monthly MI report is produced for the ESPUG Board by the Water Director.

The ESPW Board consists of the following Directors and non-Executive Directors:

- Miriam Greenwood – Independent Chair
- Anna Dellis – 3i MIA
- Yard Virdee – 3i MIA
- Kevin O'Connor – CEO ESPUG
- Paul Miles – CFO ESPUG
- Simon Loh – CCO ESPUG
- Steve Morris –Director ESP Water

Statement on Director's Pay

As of 31 March 2025, ESPW paid no Director's remuneration with Director's remuneration borne by ESP Utilities Group. Also, no dividends are payable.

Statement on Accounting Policy and Methodology

The accounts have been drawn up in accordance with 'RAG 2 – Guidelines for classification of costs across the price controls'. ESPW ensure that operating costs are split between Household and Non-Household costs and between water and wastewater services. In this reporting year we only have a few NHH properties. This is only our third reporting year as a water and sewerage undertaker, hence there are no changes to our methodology to report.

Statement of Accuracy

The board confirms that the data in the annual return is complete and accurate. There has been no third-party assurance or auditing of the report.

Social Tariffs

ESPW is committed to offering the same social tariffs that the Incumbent's offer in the regions we supply. However, we did not have any customers take up this offer in 2024-25. Since 01 April 2025, in order to further enhance our service to customers, we have included social tariff information in our charging statements and included more information on our website to support our customers who have difficulty in paying. A link to the relevant page can be found below.

<https://espug.com/householder/water/#social-tariffs>

Approved by the Directors on 15 July 2025.
Signed on behalf of ESP Water Limited by



Stephen Morris
Director