Report and Financial Statements

Year Ended

31 December 2019

Registered number 05777758

Report and financial statements for the year ended 31 December 2019

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Directors

A Dellis

N Horler

P Miles

K O'Connor

S Schwengber

B Sottomayor

Secretary and registered office

Beach Secretaries Limited, 1st Floor, Bluebird House, Mole Business Park, Leatherhead, KT22 7BA

Company number

05777758

Auditor

BDO LLP, 2 City Place, Beehive Ring Road, Gatwick, West Sussex RH6 0PA

Strategic report for the year ended 31 December 2019

Principal Activities

Zoom Holding Limited ("the Company") is the ultimate holding company for the ESP Utilities Group of companies. The Company has five trading subsidiaries (together "the Group"): one subsidiary is an electrical distribution company engaged in the development of electrical distribution grids as an independent operator together with four subsidiaries operating as gas transporter companies engaged in the development of gas pipelines, the transportation of gas and metering services throughout mainland UK.

ESP Utilities Group can trace its roots to 1999 when E.S. Pipelines Limited was formed to concentrate mainly on gas infill projects to bring supply to areas, both rural and urban, which had previously not been connected to the national network.

In June 2017 3i MIA Holdings Limited purchased the Group as part of a portfolio of 5 assets by private equity fund Eiser Infrastructure Limited. 3i MIA Holding Limited is wholly owned by 3i Managed Infrastructure Acquisitions LP (3i MIA LP). 3i MIA LP was a new fund formed to hold these assets in a £700m unlisted fund which was closed in 2017. 3i MIA LP is managed by 3i Investments plc, which is a wholly owned subsidiary of 3i Group plc. The general partner of 3i MIA LP is 3i Managed Infrastructure GP (2017) LLP. 3i Group plc is listed on the London Stock Exchange.

3i Investments plc actively manages and supports portfolio companies to deliver sustainable growth. Key elements of the Investment Manager's collaborative asset management approach are (i) Access to 3i's considerable network of business leaders and experts, (ii) Access to financing expertise to ensure the business has an appropriate, sustainable and flexible financial structure.

The Investment Manager is represented on the board by Anna Dellis, Bernardo Sottomayor and Sebastian Schwengber. 3i MIA LP has Limited partners. 3i MIA LP is the ultimate controlling party.

Business Model and future developments

Through its subsidiary brands E.S. Pipelines Limited, ESP Electricity Limited, ESP Networks Limited, ESP Connections Limited and ESP Pipelines Limited – ESP Utilities Group works with housing developers, social landlords, industry and individuals to extend the gas and electricity networks throughout Great Britain. The Group does not build new networks, instead purchasing completed connections from accredited Utility Infrastructure Providers (UIPs) and Independent Connection Providers (ICPs), partnering to ensure the adoption of safe, quality networks.

As the network owner and operator, the Group is responsible for maintaining the network, and repairing any faults that cause interruptions to supply as quickly and safely as possible. Revenue is generated from Utility providers who then pay a monthly income per connection to the Group for use of the 'last mile' of infrastructure.

The Group is the UK's second largest owner and operator of independent gas and electricity networks with 700,439 connections as of December 2019. The Group continues to expand its portfolio of assets through three main areas of activity. First, through the adoption of gas and electricity networks for newly built housing installed by Utility Infrastructure Providers and Independent Connection Providers ("UIPs and ICPs"); second, through developing extensions to the gas network installed to connect existing properties previously not served by the national gas system (known as infill) and third, through adopting gas and electricity industrial and commercial ("I&C") connections for commercial properties.

Strategic report (cont.) for the year ended 31 December 2019 (continued)

Business Model and future developments (continued)

The Group's strategy is to drive growth by increasing connections numbers. To achieve this the Group aims to deliver a customer focussed culture in the business. By providing technical guidance, competitive and sustainable asset values, and excellent service the Group aims to become the asset adopter of choice to Utility Construction partners, enabling them in turn to deliver for their end clients.

In parallel the Group aims to deliver and develop the best possible service for consumers who depend on the Group's electricity and gas networks.

With long term housebuilder forecasts remaining positive, but subject to the short/medium term impact of Covid-19, based on the government's target of building 300,000 homes a year by the mid-2020s the Group is forecasting the level of new connections won each year will be sustainable, leading to continued growth in the order book and subsequent connection numbers.

Financial review

The Directors consider connections installed and turnover to be the key performance indicators for the Group in monitoring its performance during the year. The number of installed connections owned by its operating subsidiaries as at the end of the year was 700,439 (including 197,737 electricity connections) with a growth of 10.7% in the year, compared to 11.5% in the previous year.

Growth in connections has driven an increase in Group turnover for the year to 31 December 2019 by 10% to £69.329m (2018: £62.999m) and operating profit for the year grew by 2.5% to £22.2m (2018: £21.6m).

The electricity business grew by 22.3% in the year to 197,737 installed connections (2018: 161,667), producing turnover growth of 22.0% to £29.6m (2018: 24.3m). The total gas business grew by 6.7% in the year to 502,602 installed connections (2018: 470,960) leading to a growth in turnover of 2.5% at £39.7m (2018: £38.7m). This is directly related to the build out of the Group's order book from previous years. Expectations for 2020 are that turnover will continue to grow at a constant rate as the order book for connections is installed.

As at 31 December 2019, the Group's borrowing facilities were as follows:

| | Facility | Maturity | Amount drawn down |
|------------------------------------|----------|------------------|-------------------|
| Senior Secured Tranche A loan note | £54m | 6th October 2027 | £54m |
| Senior Secured Tranche B loan note | £85m | 6th October 2032 | £85m |
| Senior Secured Tranche C loan note | £85m | 6th October 2037 | £85m |
| Capex Facility | £100m | 6th October 2022 | £20m |
| Working Capital facility | £5m | 6th October 2022 | .50 |
| Liquidity facility | £10m | 6th October 2022 | = |

Under the financial arrangements the Group has both interest coverage ratio and leverage ratio covenants of 1.25:1 and 9.5:1 respectively. It has operated within all covenants during the year.

In addition, the Group is funded through Group PIK notes of £249.9m. At the end of the period the Group had net debt of £512.3m (2018 £484.9m) including amounts owed to Group entities, an increase of £27.4m during the year due to accrued Group PIK note and loan note interest not paid of £7.4m and capex loans advanced of £20m.

The overall gearing ratio of the Group (net debt/equity) is 3.8:1 (2018: 3.6:1). Excluding the shareholder loan, the Group's net debt was £240.6m resulting in a gearing ratio of 1.8:1 (2018: 1.6:1).

Further information on the Group's capital structure is included in note 15 to the financial statements. Details of how the Group manages risk in respect of capital, interest rates and liquidity is covered later in the Strategic report.

Strategic report (cont.) for the year ended 31 December 2019 (continued)

Senior Team

Nick Horler, Non-Executive Chairman

Nick has had a 35 year career in the energy industry. He spent 12 years as an executive with Conoco Phillips in the UK and USA. He was a Board member of E.On UK from 1998 to 2007 and CEO of Scottish Power from 2008 to 2010. Nick served as a Non-Executive on the Boards of the Go-Ahead Group, the Royal Mail and Thames Water. He was Chairman of UK Power Reserve from 2015 to its successful sale in 2018. He holds no other key appointments.

Kevin O'Connor, Chief Executive Officer

Kevin joined the Group in 2018 from Arriva, where he was Divisional Managing Director of its UK Bus Business. Prior to joining Arriva in 2015, Kevin spent 14 years working across a diverse range of sectors for G4S, the global security solutions provider, serving latterly as the Regional Managing Director for Cash Solutions across the UK and Ireland. Kevin's career has covered regulated and non-regulated sectors, all with a strong focus on delivering for customers in a range of industries. He holds a Masters in Business Administration and holds no other key appointments.

Paul Miles, Chief Financial Officer

Paul has a wealth of experience as a CFO, most recently as Group CFO for GVC Holdings Plc where he led a merger to create the largest listed company by revenue in the sport betting and gaming sector. Previously he held Group CFO roles at The Wonga Group, Capquest and the Phoenix Group. Paul is a Fellow of the Institute of Chartered Accountants in England and Wales and joined the Zoom Holding Group in 2019. He holds no other key appointments.

Anna Dellis, Shareholder Director

Anna joined 3i in 2006, is a Partner in the Infrastructure team, and leads asset management for the portfolio of economic infrastructure investments. Over the last 14 years, Anna has had a leading role on many of the large infrastructure investments made by 3i, including Elenia and Eversholt Rail. Prior to 3i, Anna advised on infrastructure transactions at PWC. She is a member of the Institute of Chartered Accountants in England and Wales.

Other key appointments: Belfast City Airport, Oystercatcher

Bernardo Sottomayer, Shareholder Director

Bernardo joined 3i in 2015 as a Partner with responsibility for origination and execution of new investments across Europe, principally economic infrastructure businesses. He has 19 years of infrastructure investment experience and was most recently a Partner at Antin Infrastructure. Prior to Antin Bernardo was Managing Director, Head of Acquisitions for Deutsche Bank's European infrastructure fund. Bernardo holds an economics degree from the Nova School of Business & Economics in Lisbon.

Other key appointments: Attero, Infinis, TCR

Sebastian Schwengber, Shareholder Director

Sebastian is an Associate Director in 3i's Infrastructure team and joined in 2017. He brings 13 years' experience in strategy development, most recently from National Grid where he was a member of the Group & UK/EU Strategy team, and prior to that from Roland Berger, where he was a core member of the European Energy & Utilities team. Sebastian holds an MBA from INSEAD.

Other key appointments: Belfast City Airport

Employees

The Group culture is geared towards the success of both the business and the individuals within it. Our people are committed to the organisational goals, motivated by delivering excellent levels of service to both our consumers and customers, and supporting the growth ambitions. Staff understand that their efforts will be rewarded and recognised, aspire to do more than the minimum and see a clear link between their efforts and the business results.

Strategic report (cont.) for the year ended 31 December 2019 (continued)

Employees (continued)

The Executive team is committed to regular, honest and effective communication which is key to ensuring employee buy-in to realise our growth ambitions.

The Group is committed to attracting, developing and retaining the best talent in order to achieve its strategic objectives. All staff are encouraged to undertake ongoing training throughout their career, and the business actively encourages a culture of promoting and developing staff from within wherever possible.

Zoom Holding Limited strives to create a work environment free from discrimination, harassment and bullying, where everyone is treated with dignity and respect. All employment decisions are based on merit, qualifications and abilities.

The Group is committed to employment policies which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status.

The following table sets out our diversity balance as between men and women at the end of FY 2019:

| | Male | Female |
|---|------|--------|
| Board of Directors | 5 | 1 |
| Executive Team (excluding Board of Directors) | 2 | 1 |
| Employees | 40 | 39 |
| | _ | _ |

Senior Management Team

The Directors of the operating companies form the senior management team. In addition to Kevin O'Connor (CEO) and Paul Miles (CFO), the Senior Management Team at year end consisted of;

Nick Clark, Chief Commercial Officer

Nick joined Zoom Holding Group in early 2000, after 17 years at British Gas where he was latterly National Housing Development Manager and he also has a background in the industrial and commercial sector. He is responsible for the continuing growth of the Group through his role as Chief Commercial Officer and with 37 years' experience in the utilities industry has long-standing and well established connections with many contractors involved in the construction of new gas and electricity networks.

Vicki Spiers, Business Operations Director

Vicki joined Zoom in 2001 after 10 years working in the deregulated Gas Shipper market. Her responsibilities include all customer facing activities, IT and ensuring Zoom remains compliant with all Regulatory and Licence obligations. She is also the current Chair of both the AIGT (Association of Independent Gas Transporters) and the CNA (Competitive Networks Association).

Adam Miller, Operations Director

Adam joined the Group in 2019 having previously supported the Group as a consultant working on strategy and change management programme. His background is in support services, where he worked for G4S for 8 years, serving latterly as Regional Managing Director in East Africa. Adam is an engineer and holds a Masters in Business Administration.

Corporate and Social Responsibility

The Companies Act 2006 requires us, to the extent necessary for an understanding of the development, performance or position of the Group's business, to include information about human rights issues in this report. The Group has policies and procedures in place to meet this. Given the nature of the business and area of operations, it is deemed to be a very low risk hence we do not believe it necessary to include such information.

Strategic report (cont.) for the year ended 31 December 2019 (continued)

Corporate and Social Responsibility (continued)

It is recognised that ultimate accountability for corporate and social responsibility at Zoom Holding Limited lies with the Board. The sectors in which we operate are highly regulated, and our processes are designed to meet all of the regulatory requirements resulting in a record of strong compliance. The safety of our staff, contractors and customers is the highest priority for our business evidenced by the fact that we:

- Place health and safety on the top of every agenda
- Formally train our staff, including senior management on safety management
- Investigate all Near Misses, Accidents and Incidents
- Pursue continuous improvement in all areas of health, safety and wellbeing

Our full health and safety policy can be located on the ESP Utilities Group website (www.espug.com).

The Group has identified two charities to be the focus of corporate donations and staff fundraising.

- Age UK's befriending service to tackle loneliness in the UK, called 'Call in Time' is supported by the Group.
- Transform Housing and Support is a local charity based in the South East of England which provides housing, support and homecare services. The Group are sponsoring their £50 corporate challenge, and the development and publication of a tenancy training module for Transforms clients.

Environmental matters

The Group's activities do not give rise to any specific environmental impacts, however the Board believes that it is important that the Group contributes to protect the environment through sound and responsible operating practices. It is our policy that we will endeavour to:

- Conduct our business activities in such a way as to ensure that compliance with all relevant Environmental legislation, standards and Codes of Practice is achieved;
- Ensure that all associated residual waste materials are disposed of in a safe and responsible manner by both the Group and our external service providers as appropriate;
- Minimise the environmental impact of our staff by encouraging them to recycle, reduce printing, and minimise business travel.

In addition the Group is a member of GRESB, the ESG Benchmarking process for real estate and infrastructure investments across the world.

Our full environmental policy can be located on the ESP Utilities Group website.

Strategic report (cont.) for the year ended 31 December 2019 (continued)

| Description | Million | 01 |
|--|--|--------------|
| Description Compatitive and incompany | Mitigation | Change |
| Competitive environment | | |
| The business strategy relies fundamentally on the ability to increase our connections whilst keeping costs low. However, the markets we operate in are extremely competitive. The actions of the Group's competitors, and/or or own inaction can have a significant and adverse impact on the Group. | The Group continually focuses on providing competitive pricing combined with excellent levels of service to our customers and partners. By maintaining close working relationships with our UIPs and ICPs we are able to manage these risks. | |
| Macro-economic factors | | |
| Successful delivery of the Zoom growth strategy is heavily reliant on the UK new housing market remaining buoyant. Any downturn in the economy as a result of Covid-19 will affect this. | Whilst there may be a significant delay in growth plans, ultimately the UK has growing requirement for more new homes than are currently being built. | + |
| Interest rate risk | All existing loans are at a fixed rate of interest. | |
| Working capital management and funding | | |
| To retain debt funding we are required to ensure we do not default on our current facilities. | Compliance with our financing facilities is closely monitored on both an actual and forecast basis. | = |
| In order to grow the business Zoom requires funding to support the growth strategy. | We have facilities in place to fund growth plans for the foreseeable future. | |
| Health and safety | | |
| The health and safety of our employees, subcontractors, suppliers and customers is of paramount importance to us. Incidents on our networks could lead to reputational damage and financial penalties. | The Group has a comprehensive safety strategy, which includes bringing safety to the forefront of our culture, measuring safety performance and strong risk management procedures. | : ≡ } |
| Gas and electricity connections market and regulatory | environment | |
| There are regulatory risks relating to the Group's reliance on a number of different licences needed to operate. All ESP Utilities Group gas companies are licensed by Ofgem, and ESP Electricity maintains an Independent Network Distribution Operator (iDNO) Licence. | | l a s |
| Price risk | | |
| A significant proportion of income is regulated by Ofgem. Changes to this framework could have a material impact on our revenues. | The Group takes a leading role in industry bodies to remain informed and ensure that the interests of the industry are represented effectively. | + |
| Credit Risk | | |
| Arising principally from the Group's trade and other receivables. | Likelihood of increased bad debts as a consequence of the Covid-19 economic downturn. Enhanced credit control and increased provisions in 2020. | + |

Key

= No change + Risk increased - Risk decreased

Strategic report (cont.) for the year ended 31 December 2019

Directors duties

The Directors of the Group, as those of all UK companies, must act in accordance with a set of general duties. These duties are detailed in section 172 of the UK Companies Act 2006 which is summarised as follows:

'A director of a company must act in the way they consider, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole and, in doing so have regard (amongst other matters) to:

- The likely consequences of any decision in the long term;
- The interests of the company's employees;
- The need to foster the company's business relationships with suppliers, customers and others;
- The impact of the company's operations on the community and environment;
- The desirability of the company, maintaining a reputation for high standards of business conduct; and
- The need to act fairly as between members of the company.

As part of their induction, a Director is briefed on their duties and they can access professional advice on these. It is important to recognise that the Directors fulfil their duties partly through a governance framework that delegates day-to-day decision making to employees of the Group.

Risk Management

Consideration of risk is an integral part of how the Company operates on a daily basis and is part of any transactional appraisal. The Board also formally revisits the level of oversight and the monitoring of risks is reviewed by the Board on a regular basis.

Our People

As a relatively small Group with less than 100 employees operating in one location, we recognise that our employees are fundamental to the success of the business and every single person's contribution counts. The health, safety and well-being of our employees is one of our primary considerations in the way we do business.

Business Relationships

Developing strong relationships with stakeholders is fundamental to the company's strategy. ESP Utilities Group Limited (ESPUG) Directors have regular contact with our Customers to ensure we continue to understand their needs and can act as a partner to deliver growth. Engagement with the Regulator and Government Departments is a key priority which ESPUG undertakes bilaterally and as part of the Independent Networks Trade Association (INA), which ESPUG also Chairs. Liaison with our key suppliers is through attendance at industry forums and working groups where modifications to sector codes are developed.

Community and Environment

The Directors are aware of the impact the Group's operations on the community and environment. The Group is an active participant in the GRESB ESG benchmarking process and are committed to improving their compliance score.

Shareholders

As a Board of Directors, our intention is to behave responsibly towards our shareholders, working closely with them to deliver growth and add value. Key decisions, such as the acquisition of domestic customer gas connection assets from Fulcrum Utility Services Limited are made in conjunction with shareholders, whose interests are represented by their three Board appointees.

Strategic report (cont.) for the year ended 31 December 2019

Key decisions made in the year

| Decision | Effect | | | | |
|---|---|--|--|--|--|
| Approval of purchase of assets from Fulcrum Utility S | Services Limited | | | | |
| Shareholders | Add to the value of the business through secure long- | | | | |
| | term increase in revenues. | | | | |
| Employees | Increased profitability provides secure employment | | | | |
| | prospects. | | | | |
| Consumers | Benefit from their connection being owned by one of | | | | |
| | the UK largest and long established independent | | | | |
| | network owner and operator. | | | | |

Covid-19 Update and Going Concern

As a transporter of gas and electricity to predominantly domestic properties the Directors assessment is that Covid-19 will not have a significant impact on either the income or costs of the Group.

- All Group revenues are regulated and have continued to be received without interruption.
- All ongoing business has continued as usual, and the Group was able to switch to 100% remote working without any detriment to the service delivered.
- The Group has adequate cash reserves, increased from £18m at year end to £30m as at 31 March 2020, in addition to a further £49m of undrawn credit facilities.
- The Group has evaluated the potential financial and operational impact of Covid-19 as a result of any uncertainty surrounding the ability of customers meet regulated payment terms and a reduction in new connections through detailed scenario analysis.

The Directors have a reasonable expectation that the Group has adequate resources to continue operating for the foreseeable future and have prepared the consolidated financial statements on a going concern basis as set out in note 1.

For and on behalf of the Board

P Miles Director

Date: 13 May 2020

Report of the Directors for the year ended 31 December 2019

A review of the business and principal risks and uncertainties has been included with the Strategic report on page 2.

The Directors consider the annual report and financial statements to comply with all aspects of the Guidelines for Disclosure and Transparency in Private Equity.

Directors

The Directors of the Company throughout the year were:

TW Butler (resigned 31 May 2019)
A Dellis (appointed by 3i MIA LP)

N Horler

P Miles (appointed 21 January 2019)

K O'Connor

S Schwengber (appointed by 3i MIA LP)
B Sottomayor (appointed by 3i MIA LP)

The Directors appointed by 3i MIA LP have oversight of the Group.

Disclosure of information to auditor

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Group's auditor is unaware; and each Director has taken all the steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

Results and dividend

The consolidated statement of comprehensive income is set out on page 15 and shows the Group's loss for the year (2018: loss). No dividend was paid during the year (2018: nil).

Financial instruments

As shown in note 16, the Group has no hedging in place. The majority of debt is secured on fixed rate terms.

Post Balance sheet event

On 21st December 2019 E.S. Pipelines Limited (ESP) entered into an agreement with Fulcrum Utility Services Limited to purchase it's domestic customer gas connection assets, including order book and associated meters for circa £46m. The first tranche of the deal completed on 31 March 2020, with circa £17m paid on completion. The balance relating to part-complete networks and the internal and external order books will be payable over the next 5 years, as assets are built out and transferred to ESP.

The purchase has been funded by the issue of £30m of 2.116% PP loan notes, in ESPUG Finance Limited, which mature on 13 February 2035.

Likely future developments in the business of the Company

Information on likely future developments in the business of the Company has been included in the Strategic report on page 2.

Auditor

A resolution to reappoint BDO LLP will be proposed at the next Annual General Meeting.

From and on behalf of the Board

P Miles
Director
Date:

13 MAY 2020

Statement of Directors' responsibilities for the year ended 31 December 2019

Directors' responsibilities

The Directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the Group and Company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF ZOOM HOLDING LIMITED

Opinion

We have audited the financial statements of Zoom Holding Limited ("the Parent Company") and its subsidiaries ("the Group") for the year ended 31 December 2019 which comprise the consolidated statement of comprehensive income, the consolidated and company balance sheet, the consolidated and company statement of changes in equity, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 December 2019 and of the Group's loss for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Group or Parent company's ability to continue to adopt the going concern
 basis of accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF ZOOM HOLDING LIMITED (CONT.)

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or Director's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Statement of Directors' responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF ZOOM HOLDING LIMITED (CONT.)

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at:

https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BOO LUP

Anna Draper (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Gatwick, UK

Date: 13 May 2020

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated statement of comprehensive income for the year ended 31 December 2019

| | Note | 2019 £'000 | 2018 £'000 |
|--|--------|--------------------------|--------------------------|
| Turnover | 3 | 69,329 | 62,999 |
| Cost of sales | | (31,100) | (26,993) |
| Gross profit | | 38,229 | 36,006 |
| Administrative expenses | | (16,050) | (14,375) |
| Group operating profit Interest receivable and similar income Interest payable and similar charges | 4 7 | 22,179 25 (30,820) | 21,631 29 (30,106) |
| Loss on ordinary activities before taxation | | (8,616) | (8,446) |
| Taxation on loss on ordinary activities | 8 | (1,056) | (3,676) |
| Loss for the financial year and total comprehensive (loss) for the year | | (9,672) | (12,122) |

The notes on pages 21 to 38 form part of these financial statements.

Consolidated balance sheet at 31 December 2019

| | Note | 2019 £'000 | 2019 £'000 | 2018 £'000 | 2018 £'000 |
|---|------|---------------|---------------|---------------|---------------|
| Fixed assets | | | 2000 | 2000 | 2000 |
| Intangible assets | 10 | | 36,144 | | 41,634 |
| Tangible assets | 11 | | 309,084 | | 286,399 |
| | | | 345,228 | | 328,033 |
| Current assets | | | | | |
| Deferred tax asset | 17 | 17,282 | | 18,338 | |
| Debtors | 13 | 7,608 | | 8,535 | |
| Cash at bank and in hand | | 18,104 | | 18,822 | |
| | | 42,994 | | 45,695 | |
| Creditors: amounts falling due within one year | 14 | (23,991) | | (27,289) | |
| Net current assets | | | 19,003 | 5 | 18,406 |
| | | | | | - |
| Total assets less current liabilities | | | 364,231 | | 346,439 |
| Creditors: amounts falling due after more than one year | 15 | | (545,071) | | (517,607) |
| | | | - | | · |
| Net liabilities | | | (180,840) | | (171,168) |
| | | | 1 | | |
| Capital and reserves | | | | | |
| Called up share capital | 16 | | 134,241 | | 134,241 |
| Profit and loss account | | | (315,081) | | (305,409) |
| | | | (180,840) | | (171,168) |
| | | | | | |
| | | | | | |

The financial statements were approved by the Board of Directors and authorised for issue on 13 MAY 2020

P Miles **Director**

The notes on pages 21 to 38 form part of these financial statements.

al his

Consolidated statement of changes in equity for the year ended 31 December 2019

| | Share capital 2019 £'000 | Profit and loss account 2019 £'000 | Total equity 2019 £'000 | Share capital 2018 £'000 | Profit and loss account 2018 £'000 | Total equity 2018 £'000 |
|--|-----------------------------------|--|----------------------------------|--------------------------|--|----------------------------------|
| 1 January | 134,241 | (305,409) | (171,168) | 134,241 | (293,287) | (159,046) |
| Comprehensive (loss) for the year | | | | | | |
| Loss for the year | <u></u> | (9,672) | (9,672) | Ē | (12,122) | (12,122) |
| Total comprehensive profit/(loss) for the year | - | (9,672) | (9,672) | (4 | (12,122) | (12,122) |
| Contributions by and distributions to owners | - | # | <u>-</u> | | | |
| Total contributions by and distributions to owners | - | | | 5 | := | |
| 31 December | 134,241 | (315,081) | (180,840) | 134,241 | (305,409) | (171,168) |

The notes on pages 21 to 38 form part of these financial statements.

Consolidated statement of cash flows for the year ended 31 December 2019

| | Note | 2019 £'000 | 2018 £'000 |
|--|----------|----------------|---------------------------------------|
| Cash flows from operating activities Loss for the financial year | | (9,672) | (12,122) |
| Adjustments for: Depreciation and amortisation of fixed assets | 10/11 | 15,335 | 15,003 |
| Net interest payable | 0 | 30,795 | 30,077 |
| Taxation expense Decrease in trade and other debtors | 8 | 1,056 927 | 3,676 2,443 |
| (Decrease)/Increase in trade creditors | | (1,848) | 514 |
| Gain on disposal of tangible fixed assets | | (44) | (53) |
| Cash from operations | | 36,549 | 39,538 |
| Interest paid | | (23,290) | (22,816) |
| Net cash generated from operating activities | | 13,259 | 16,722 |
| Cash flows from investing activities | | (| · · · · · · · · · · · · · · · · · · · |
| Proceeds from sale of tangible fixed assets Purchases of tangible fixed assets | 11 11 | 62 | (20, 620) |
| Interest received | 11 | (34,064) 25 | (30,829) 29 |
| Net cash used in investing activities | | (33,977) | (30,712) |
| Cash flows from financing activities | | · | - |
| New loans entered into | | 20,000 | # 4400 |
| Debt issue costs incurred | | | (106) |
| Net cash from financing activities | | 20,000 | (106) |
| Net decrease in cash and cash equivalents | | (718) | (14,096) |
| Cash and cash equivalents at beginning of year | | 18,822 | 32,918 |
| Cash and cash equivalents at end of year | | 18,104 | 18,822 |
| Cash and cash equivalents comprise: Cash at bank and in hand | | 18,104 | 18,822 |
| | | 18,104 | 18,822 |

Non-cash flow fixed asset reductions of £1,491,693 (2018: additions £2,486,579) have been accrued at the end of the year.

The notes on page 21 to 38 form part of these financial statements.

Company balance sheet at 31 December 2019

| | Note | 2019 £'000 | 2019 £'000 | 2018 £'000 | 2018 £'000 |
|--|------|-----------------|---------------|---------------|---------------|
| Fixed assets | | 2 000 | 2 000 | 2000 | 2,000 |
| Investments | 12 | | 113,610 | | 113,610 |
| | | | 113,610 | | 113,610 |
| Current assets | | | | | |
| Debtors | 13 | 287,953 | | 280,568 | |
| Cash at bank and in hand | | 258 | | 2,736 | |
| | | 288,211 | | 283,304 | |
| Creditors: amounts falling due | | | | | |
| within one year | 14 | (2,016) | | (2,016) | |
| Net current assets | | - - | 286,195 | | 281,288 |
| Total assets less current iabilities | | | 399,805 | | 394,898 |
| Creditors: amounts falling due after more than one year | 15 | | (271,697) | | (265,445) |
| | | | | | - |
| Net assets | | | 128,108 | | 129,453 |
| Capital and reserves | | | | | |
| Called up share capital | 19 | | 134,241 | | 134,241 |
| Profit and loss account | | | (6,133) | | (4,788) |
| | | | 128,108 | | 129,453 |
| | | | | | - |

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of comprehensive income in these financial statements. The Company has made a loss for the financial year of £1,345,000 (2018: £364,000).

The financial statements were approved by the Board of Directors and authorised for issue on 13 MAY 2020

P Miles Director

The notes on pages 21 to 38 form part of these financial statements.

Company statement of changes in equity for the year ended 31 December 2019

| | Share capital 2019 £'000 | Profit and loss account 2019 £'000 | Total equity 2019 £'000 | Share capital 2018 £'000 | Profit and loss account 2018 £'000 | Total equity 2018 £'000 |
|--|-----------------------------------|--|----------------------------------|-----------------------------------|--|----------------------------------|
| 1 January | 134,241 | (4,788) | 129,453 | 134,241 | (4,424) | 129,817 |
| Comprehensive loss for the year Loss for the year | 5 4 8 | (1,345) | (1,345) | 14 | (364) | (364) |
| Total comprehensive loss for the year | | (1,345) | (1,345) | 72 | (364) | (364) |
| Contributions by and distributions to owners | 2 | 2 | | × × | ·—— | |
| Total contributions by and distributions | ; <u> </u> | F======\(\)\(\) | | | | |
| to owners | | · | | K₩3 | 36 | F#() |
| 31 December | 134,241 | (6,133) | 128,108 | 134,241 | (4,788) | 129,453 |
| | | | | | | |

The notes on pages 21 to 38 form part of these financial statements.

Notes forming part of the financial statements for the year ended 31 December 2019

1 Accounting policies

Zoom Holding Limited is a private company, limited by shares, incorporated in England & Wales under the Companies Act.

The financial statements have been prepared in accordance with FRS 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 2).

Parent Company disclosure exemptions

In preparing the separate financial statements of the Parent Company, advantage has been taken of the following disclosure exemptions available in FRS 102:

- Only one reconciliation of the number of shares outstanding at the beginning and end of the year has been presented as the reconciliations for the Group and the Parent Company would be identical;
- No cash flow statement has been presented for the Parent Company;
- Disclosures in respect of the Parent Company's financial instruments have not been presented as equivalent disclosures have been provided in respect of the Group as a whole; and
- No disclosure has been given for the aggregate remuneration of the key management personnel of the parent company as their remuneration is included in the totals for the Group as a whole.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on a going concern basis, notwithstanding that at 31 December 2019 the Group had net liabilities of £180,840,000 (2018: £171,168,000). The Group is financed by a mixture of finance provided by shareholders in the form of £23,492,000 12% PIK notes (2018: £22,782,000); £248,205,000 8% PIK notes (2018: £242,663,000) listed on the Channel Islands Stock Exchange, and bank loans which totalled £240,657,000 (2018: £219,450,000) at the balance sheet date.

Shareholders have confirmed that they have no intention to withdraw any of the instruments provided by them in the foreseeable future.

The Directors have considered and reviewed projections and cash flow forecasts that cover the period to twelve months from the date of approval of these financial statements. In addition, stress cashflows have been prepared to assess the expected impact of Covid-19. The Group has evaluated the potential financial and operational impact of Covid-19 as a result of any uncertainty surrounding the ability of customers meet regulated payment terms and a reduction in new connections through detailed scenario analysis. As a transporter of gas and electricity to predominantly domestic properties the Directors assessment is that Covid-19 will not have a significant impact on either the income or costs of the Group.

In addition, the Group has adequate cash reserves, increased from £18m at year end to £30m as at 31 March 2020, in addition to a further £49m of undrawn credit facilities.

Based on this, the Group and Company will have adequate resources to continue in operational existence for the foreseeable future. On this basis the Directors believe it is appropriate to present the accounts on the going concern basis.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

1 Accounting policies (continued)

On 6 October 2017 ESPUG Finance Limited entered into new loan note agreements to refinance the Group's external debt borrowings. The new facilities consist of lenders providing up to £339m of private loan placements, working capital, capital expenditure and liquidity facilities. The private loan placements have maturities of ten, fifteen and twenty years at fixed rates of interest, as shown in note 15. These loans have an investment grade credit rating of Baa2 from Moody's Investor Services.

The financial statements do not include any adjustments that would result from the basis of preparation being inappropriate.

Basis of consolidation

The consolidated financial statements present the results of Zoom Holding Limited and its subsidiaries as if they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the consolidated balance sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases.

Turnover

Turnover represents the amount (excluding value added tax) derived from the provision of gas transportation and measurement for gas suppliers, together with electricity distribution charges from its IDNO business during the period. Income from the transport of gas through the Group's pipelines is recognised on the basis of actual or estimated volumes delivered in the financial period and rental income of metering equipment is recognised for rental periods covered by the financial statements. Electricity income is recognised on the basis of actual or estimated consumption in the financial period. Turnover arises solely within the United Kingdom.

Intangible fixed assets - Goodwill

Goodwill arising on the acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Positive goodwill is capitalised and amortised through the consolidated statement of comprehensive income over the Directors' estimate of its useful economic life that is considered to be 20 years. Goodwill amortisation is calculated by applying the straight-line method to its estimated useful life.

Tangible fixed assets

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

a) Depreciation

Depreciation is calculated so as to write off the cost of tangible fixed assets to their estimated residual value by equal instalments over their estimated useful lives as follows:

| Fixtures, fittings, tools & equipment | 4 to 8 years |
|---------------------------------------|--------------|
| Gas networks | 60 years |
| Motor vehicles | 4 years |
| Meters | 20 years |
| Prepayment meters | 10 years |
| Electricity networks | 40 years |

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, if there is an indication of a significant change since the last reporting date.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

1 Accounting policies (continued)

Tangible fixed assets (continued)

b) Third party contributions

Contributions, from owner-occupiers of premises that partly offset the capital expenditure on the infill networks, are received at the time of initial connection. These receipts are treated as deferred income that reduces the depreciation charge to the statement of comprehensive income over the useful life of the related assets.

Impairment of fixed assets and goodwill

Assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit ("CGU") to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flow (CGUs). Non-financial assets that have been previously impaired are reviewed at each reporting date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

Investments

Investments are stated at cost less amounts written off where the Directors believe that there is a permanent diminution of value.

Pension scheme

The Group operates a defined contribution pension scheme. Contributions to the scheme are charged to the statement of comprehensive income in the period in which they become payable. The assets of the scheme are held separately in an independently administered fund.

Finance costs

Finance costs are charged to the statement of comprehensive income over the term of the debt so that the amount charged is at a constant rate on the carrying amount. Finance costs include issue costs that are initially recognised as a reduction in the proceeds of the associated capital instrument.

Leased assets: Lessee

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they have been purchased outright. The amount capitalised is the present value of the minimum lease payments payable over the term of the lease. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the statement of comprehensive income over the shorter of estimated useful economic life and the term of the lease.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the statement of comprehensive income over the term of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor.

All other leases are treated as operating leases and their annual rentals are charged to the statement of comprehensive income on a straight-line basis over the term of the lease.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

1 Accounting policies (continued)

Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which has accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the statement of comprehensive income, except that a change attributable to an item of income or expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company's subsidiaries operate and generate taxable income.

Deferred balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except:

- The recognition of deferred tax assets is limited to the extent that is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where timing differences relate to interests in subsidiaries and the Group can control their reversal and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax.

Deferred income tax is determined using tax rates and laws that have enacted or substantively enacted by the reporting date.

Financial Assets

Financial assets, other than investments are initially measured at transaction price (including transaction costs) and subsequently held at cost, less any impairment.

Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form. Financial liabilities excluding convertible debt and derivatives, and initially measured at transaction price (including transaction costs) and subsequently held at amortised cost.

Derivative financial instruments

The Group had entered into inflation and interest rate swaps to manage its exposure to interest rate cash flow risk on part of its external debt. These derivatives were measured at fair value at each reporting date with movements in the fair value been recognised in the statement of comprehensive income.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

1 Accounting policies (continued)

Reserves

The Group and Company's reserves are as follows:

- Called up share capital represents the nominal value of shares issued.
- Profit and loss account represents cumulative profits or losses, net of dividends paid and other adjustments.

2 Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the Directors have made the following judgements:

- Determine whether there are indicators of impairment of the Group's tangible and intangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.
- Tangible fixed assets are depreciated over their useful lives taking into account residual values where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and industry trends are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

3 Analysis of Turnover

| Analysis by class of business: | £'000 | £'000 |
|--------------------------------|--------|--------|
| Gas transportation | 28,347 | 26,058 |
| Gas metering | 11,350 | 12,660 |
| Electricity distribution | 29,632 | 24,281 |
| | 69,329 | 62,999 |
| | | |

The Group's revenue is generated in the United Kingdom (excluding Northern Ireland).

4 Operating profit

| This is arrived at after charging/(crediting): | 2019 £'000 | 2018 £'000 |
|--|-------------------------|-------------------------|
| Depreciation of tangible fixed assets Amortisation of intangible assets, including goodwill Release of deferred income on third party contributions Fees payable to the Company's auditor for the audit of the Company's | 9,845 5,490 (701) | 9,514 5,490 (690) |
| annual accounts Fees payable to the Company's auditor for other services to the Group: | 9 | 9 |
| The audit of the Company's subsidiaries pursuant to legislation Other services Operating lease – land and buildings | 80 2 232 | 78 2 232 |

2019

2018

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

| 5 | Employees | | |
|---|--|----------------------------|------------------------------|
| | Group Staff costs (including Directors) consist of: | 2019 £'000 | 2018 £'000 |
| | Wages and salaries Social security costs Cost of defined contribution pension scheme | 5,202 631 315 | 4,380 530 330 |
| | | 6,148 | 5,240 |
| | The average number of employees for the Group during the year was as follows: | 2019 Number | 2018 Number |
| | Gas Electricity | 56 28 | 55 22 |
| | | 84 | 77 |
| | Company The Company does not directly employ any individuals. | | |
| 6 | Directors' remuneration | 2019 £'000 | 2018 £'000 |
| | Group Directors' emoluments Compensation for loss of office Group contributions to defined contribution pension schemes | 1,152 135 8 | 715 135 35 |
| | There were four paid directors during the year (2018: four). The remuneration who served during the period was as follows: | of the highes | t paid director |
| | | 2019 £'000 | 2018 £'000 |
| | Directors' emoluments Group contributions to defined contribution pension schemes | 615 - | 342 19 |
| | Company The directors received no remuneration or fees in respect of their services to ended 31 December 2019 (2018: nil). The Directors are considered to be personnel. | the Compan the only key | y for the year management |
| 7 | Interest payable and similar charges | | |
| | | 2019 £'000 | 2018 £'000 |
| | Bank loans 12% PIK loan note 8% PIK loan note | 8,819 2,457 19,544 | 8,714 2,512 18,880 |
| | | 30,820 | 30,106 |

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

| 8 Taxation o | n profit on ordinary activition | es | | | |
|---------------|---|---------------|---------------|---------------|---------------|
| | | 2019 £'000 | 2019 £'000 | 2018 £'000 | 2018 £'000 |
| | ion tax on profits of the year in respect of previous | | - | | - |
| periods | in respect of previous | | - | | 2 |
| Total curren | t tax | | ·——— | | 9 <u> </u> |
| Deferred tax | | | | | |
| | current period | 3,690 | | 3,148 | |
| | inge in tax rate | (385) | | (2) | |
| Prior year a | djustment | (2,249) | | 528 | |
| | | - | 1,056 | ¥ | 3,676 |
| Total tax cha | arge | | 1,056 | | 3,676 |
| | | | | | |

Tax reconciliation

The current tax charge for the period is higher (2018: higher) than the standard rate of corporation tax in the UK of 19% (2018: 19%). The differences are explained below.

| | 2019 £'000 | 2018 £'000 |
|---|---------------|---------------|
| Loss on ordinary activity before tax | (8,616) | (8,446) |
| Current tax at 19% (2018: 19%) Effects of: | (1,644) | (1,604) |
| Expenses not tax deductible | 5,334 | 5,123 |
| Prior year adjustment | (2,249) | 527 |
| Effect of change in deferred tax rate | (385) | (370) |
| | (1 | : |
| | 1,056 | 3,676 |
| For further information on deferred tax balances see note 16. | 1. | <u> </u> |

9 Parent company loss for the year

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of comprehensive income in these financial statements. The Company has made a loss for the financial year of £1,345,000 (2018: £364,000).

Notes forming part of the financial statements for the year ended 31 December 2019 *(continued)*

| 10 | Intangible assets | |
|----|---|---------------------------------|
| | Group | Goodwill on consolidation £'000 |
| | Cost or valuation At 1 January 2019 | 109,067 |
| | At 31 December 2019 | 109,067 |
| | Amortisation At 1 January 2019 Provision for year | 67,433 5,490 |
| | At 31 December 2019 | 72,923 |
| | Net book value At 31 December 2019 | 36,144 |
| | At 31 December 2018 | 41,634 |

Notes forming part of the financial statements for the year ended 31 December 2019 *(continued)*

| 11 | Tangible fixed assets | | | | | |
|----|-----------------------|---|-----------------|---|----------------------------|----------------|
| | Group | Electricity & Gas Networks £'000 | Meters £'000 | Fixtures, fittings, tools and equipment £'000 | Motor vehicles £'000 | Total £'000 |
| | Cost | | | | | |
| | At 1 January 2019 | 311,049 | 31,162 | 2,616 | 538 | 345,365 |
| | Additions | 29,261 | 2,662 | 452 | 199 | 32,574 |
| | Disposals | · · · · · · · · · · · · · · · · · · · | (3,870) | * | (159) | (4,029) |
| | At 31 December 2019 | 340,310 | 29,954 | 3,068 | 578 | 373,910 |
| | Depreciation | | | | | |
| | At 1 January 2019 | 45,612 | 11,303 | 1,867 | 184 | 58,966 |
| | Provision for year | 6,405 | 3,095 | 214 | 131 | 9,845 |
| | Disposals | - | (3,870) | | (115) | (3,985) |
| | At 31 December 2019 | 52,017 | 10,528 | 2,081 | 200 | 64,826 |
| | Net book value | | | | | |
| | At 31 December 2019 | 288,293 | 19,426 | 987 | 378 | 309,084 |
| | At 31 December 2018 | 265,437 | 19,859 | 749 | 354 | 286,399 |
| | | | | | - | |

Non cash flow fixed asset reductions of £1,491,693 (2018: additions £2,486,579) have been accrued at the end of the year.

12 Fixed asset investments

Company

Group undertakings £'000

Cost
At 1 January 2019 and 31 December 2019

113,610

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

12 Fixed asset investments (continued)

The undertakings in which the Company has interest at the year end are as follows:

| Name | Country of incorporation or registration | Proportion of voting rights and ordinary share capital held | Nature of business |
|------------------------------|--|---|---|
| Zoom Infrastructure Limited* | England & Wales | 100% | Holding company |
| Zoom Gas Pipelines Limited | England & Wales | 100% | Holding company |
| ESP Utilities Group Limited | England & Wales | 100% | Holding company |
| ESPUG Finance Limited | England & Wales | 100% | Finance & Holding company |
| E.S. Pipelines Limited | England & Wales | 100% | Gas transport |
| ESP Connections Limited | England & Wales | 100% | Gas transport |
| ESP Networks Limited | England & Wales | 100% | Gas transport |
| ESP Pipelines Limited | England & Wales | 100% | Gas transport |
| ESP Electricity Limited | England & Wales | 100% | Independent distribution network operator |

^{*} Directly owned

The registered address for all investments listed above is Bluebird House, Mole Business Park, Leatherhead, Surrey, KT22 7BA.

13 Debtors

| | Group 2019 £'000 | Group 2018 £'000 | Company 2019 £'000 | Company 2018 £'000 |
|--|------------------------|------------------------|--------------------------|--------------------------|
| Trade debtors | 6,325 | 6,029 | - | Ē |
| Loans owed by Group undertakings | - | - E | 287,503 | 280,104 |
| Other amounts owed by Group undertakings | (W): | - | 450 | 450 |
| Other debtors | 20 | 46 | | 14 |
| Prepayments and accrued income | 1,263 | 1,160 | (£) | £* |
| Deposits | . | 1,300 | <u> </u> | ₩, |
| | 7,608 | 8,535 | 287,953 | 280,568 |

The amount owed by Group undertakings is repayable on demand. All debtors are due within one year.

14 Creditors: amounts falling due within one year

| | Group | Group | Company | Company |
|------------------------------------|--------|----------|----------|------------|
| | 2019 | 2018 | 2019 | 2018 |
| | £'000 | £'000 | £'000 | £'000 |
| Trade creditors | 16,019 | 19,425 | ≈ | = |
| Other creditors | 972 | 650 | (· | = |
| Accruals and deferred income | 6,859 | 7,028 | 10 | 10 |
| Other taxation and social security | 141 | 186 | • | = (|
| Loan due to Group undertaking | - | <u>.</u> | 2,006 | 2,006 |
| | 23,991 | 27,289 | 2,016 | 2,016 |
| | | | | |

Loan due to Group undertaking is interest free and repayable on demand.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

15 Creditors: amounts falling due after more than one year

| | Group 2019 £'000 | Group 2018 £'000 | Company 2019 £'000 | Company 2018 £'000 |
|-----------------|------------------------|------------------------|--------------------------|--------------------------|
| Loan notes | 220,657 | 219,450 | _ | |
| Capex loan | 20,000 | , (, - | _ | - |
| 12% PIK notes | 23,492 | 22,782 | 23,492 | 22,782 |
| 8% PIK notes | 248,205 | 242,663 | 248,205 | 242,663 |
| Deferred income | 32,717 | 32,712 | | * |
| | - | | 8 | - |
| | 545,071 | 517,607 | 271,697 | 265,445 |
| | - | | | |

The loan notes are secured by an All Assets charge over the assets of the Group, and are structured as follows:-

£54m at 2.69% Senior Secured Tranche A note due 6th October 2027

£85m at 3.05% Senior Secured Tranche B note due 6th October 2032

£85m at 3.35% Senior Secured Tranche C note due 6th October 2037

£20m was drawn down against the £100m capital expenditure facility during 2019. Interest is payable at Libor +1.5%. The balance is repayable on 5 October 2022.

The 12% and 8% PIK loan notes are listed on the Channel Island Stock Exchange and mature in 2036.

The deferred income relates to contributions, from owner-occupiers of premises, partly to offset the capital expenditure on the infill networks that are received at the time of initial connection. These receipts are released to the statement of comprehensive income, as a reduction in the depreciation charge, over the useful life of the related assets.

The maturity of sources of debt finance is as follows:

| Group | Loans and overdrafts 2019 £'000 | Loans and overdrafts 2018 £'000 |
|--|---------------------------------|---------------------------------|
| In one year or less, or on demand In more than one year but not more than five years In more than five years | 20,000 492,354 | 484,895 |
| | 512,354 | 484,895 |

Notes forming part of the financial statements for the year ended 31 December 2019 *(continued)*

| 15 | Creditors: amounts falling due after more than one year (continued) | | |
|----|--|--|--|
| | Company | Loans and overdrafts 2019 £'000 | Loans and overdrafts 2018 |
| | In one year or less, or on demand In more than one year but not more than five years In more than five years | 271,697 ———————————————————————————————————— | 265,445 —————————————————————————————————— |
| 16 | Financial instruments | | |
| | The Group's financial instruments may be analysed as follows: Financial assets measured at amortised cost: Cash at bank Trade debtors Other debtors Deposits | Group 2019 £'000 18,104 6,325 20 | Group 2018 £'000 18,822 6,029 46 1,300 |
| | Financial liabilities measured at amortised cost: Trade creditors Other creditors Accrual Loan notes Capex loan 12% PIK notes 8% PIK notes | 16,019 972 6,168 220,657 20,000 23,492 248,205 | 19,425 650 5,307 219,450 22,782 242,663 |

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

| 17 | Deferred tax | | |
|----|---|------------------------------|------------------------------|
| | | 2019 | 2018 |
| | | £'000 | £'000 |
| | Group | | |
| | At 1 January | 18,338 | 22,014 |
| | Charged to profit or loss | (1,056) | (3,676) |
| | At 31 December | 17,282 | 18,338 |
| | | | |
| | Comprising: | 00.057 | 00.007 |
| | Deferred tax asset | 28,257 | 29,697 |
| | Deferred tax liability | (10,975) | (11,359) |
| | | 17,282 | 18,338 |
| | Deferred tax - Group | | · <u>·····</u> |
| | | 31 December 2019 £'000 | 31 December 2018 £'000 |
| | | 2000 | 2,000 |
| | Difference between accumulated depreciation and amortisation and capital allowances | (10,975) | (11,359) |
| | Other timing differences | 21,787 | 23,249 |
| | Tax losses | 6,470 | 6,448 |
| | , an 18888 | 5,410 | 0,770 |
| | | 17,282 | 18,338 |
| | | | |

It is estimated that deferred tax liabilities arising on fixed assets will not reverse in the next accounting period.

The deferred tax asset balance is considered to be classified as greater than one year.

18 Pensions

Defined contribution scheme

The amount recognised in the statement of comprehensive income as an expense in relation to the Group's defined contribution schemes is £315,000 (2018: £303,000). The balance outstanding at year end was £nil (2018: £27,000).

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

| 19 | Share capital | | |
|----|--|---------------|---------------|
| | | 2019 £'000 | 2018 £'000 |
| | Allotted, called up and fully paid 134,201,000 ordinary shares of £1 each 40,000 'B' shares of £1 each | 134,201 40 | 134,201 40 |
| | | 134,241 | 134,241 |
| | | | |

The holders of the B shares shall have no rights to any distribution of profits of the Company, secondly they shall have no rights to vote on any question, and thirdly the holders of the B shares shall between them be entitled to the B shareholder proportion of the Capitalisation Value on the occurrence of a Liquidity Event as laid down within the Articles of Association.

20 Commitments under operating leases

The Group had minimum lease payments under non-cancellable operating leases as set out below:

| | £'000 | £'000 |
|---|------------|------------|
| Not later than 1 year Later than 1 year and not later than 5 years | 232 928 | 232 928 |
| Later than 5 years | 291 | 523 |
| Total | 1,451 | 1,683 |
| | | |

The Company had no commitments under non-cancellable operating leases as at the balance sheet date.

21 Capital commitments

| Capital Communents | Group | Group | Company | Company |
|---------------------------------|---------|--------|---------|---------|
| | 2019 | 2018 | 2019 | 2018 |
| | £'000 | £'000 | £'000 | £'000 |
| Contracted but not provided for | 115,793 | 99,239 | w | i= |

Capital commitments are in respect of electricity and gas networks capital expenditure contracted but not provided for as at 31 December 2019.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

22 Related party disclosures

The parent undertaking is 3i MIA Holdings Limited, which is wholly owned by 3i Managed Infrastructure Acquisitions LP ("3i MIA LP").

The Company is ultimately controlled by 3i MIA LP, an English limited partnership, which is managed by 3i Investments plc. 3i Investments plc is wholly owned by 3i Group plc. The general partner of 3i MIA LP is 3i Managed Infrastructure GP (2017) LLP.

Debt instruments due to the parent undertaking, the 12% and 8% PIK Notes, are disclosed in note 1 and 15 and interest accrued on these instruments disclosed in note 7.

The Directors consider that all related party transactions have been appropriately disclosed.

23 Segmental information

Description of segments

The Group has five trading subsidiaries licenced by Ofgem: one subsidiary is an electrical distribution company engaged in the development of electrical distribution as an independent operator together with four subsidiaries operating as gas transporter companies engaged in the development of gas pipelines, the transportation of gas and metering services throughout mainland UK.

Factors that management use in identification of segments

The Group's reportable segments are based along the lines of i) Gas Transportation companies of which there are four licenced companies and ii) One Electrical distribution licence company.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker has been identified as the management team and Directors of ESP Utilities Group Limited.

Measurement of operating segment profit, assets and liabilities

The Group evaluates segmental performance on the basis of profit or loss from operations calculated in accordance with FRS102 but excluding non-recurring losses, such as goodwill impairment, financing loans and deferred tax movements relating to financing loans.

Segment assets exclude tax assets and assets used primarily for corporate purposes. Segment liabilities exclude tax liabilities.

Notes forming part of the financial statements for the year ended 31 December 2019 *(continued)*

23 Segmental information (continued)

| | Electricity 2019 £'000 | Gas 2019 £'000 | Total 2019 £'000 | Electricity 2018 £'000 | Gas 2018 £'000 | Total 2018 £'000 |
|--|------------------------------|----------------------|---|------------------------------|----------------------|---|
| Group's turnover per consolidated statement of comprehensive income | 29,632 | 39,697 | 69,329 | 24,281 | 38,718 | 62,999 |
| Depreciation | (1,263) | (8,582) | (9,845) | (1,001) | (8,513) | (9,514) |
| Segment profit | 7,703 | 8,640 | 16,343 | 6,231 | 9,506 | 15,737 |
| Cost of Sales Administrative expenses Amortisation Financial expenses Financial income | | | (229) (491) (5,490) (18,774) 25 | | | (229) (277) (5,490) (18,216) 29 |
| Group (loss) before tax | | | (8,616) | | | (8,446) |

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

| | Electricity 2019 £'000 | Gas 2019 £'000 | Total 2019 £'000 | Electricity 2018 £'000 | Gas 2018 £'000 | Total 2018 £'000 |
|--|------------------------------|----------------------|------------------------------------|------------------------------|----------------------|-------------------------------------|
| Additions to non-current assets | 11,239 | 21,335 | 32,574 | 9,962 | 23,354 | 33,316 |
| Reportable segment assets | 61,530 | 262,403 | 323,933 | 49,386 | 252,130 | 301,516 |
| Intangible assets Tangible assets Tax assets Cash at bank and in hand | | | 36,144 1,783 17,282 9,080 | | | 41,634 2,046 18,338 10,194 |
| Total Group assets | | | 398,222 | | | 373,728 |
| Reportable segment liabilities | 9,973 | 60,067 | 70,040 | 14,941 | 61,657 | 76,598 |
| Loans and borrowings (excluding | | | 512,354 | | | 484,895 |
| leases and overdrafts) Deferred tax and group relief Other liabilities | | | (14,343) 1,011 | | | (16,712) 115 |
| Total Group liabilities | | | 569,062 | | | 544,896 |
| | | | | | | - |

Analysis of the Group's Revenue has identified that the Group has two Key customers (combined gas and electricity utilities) whose turnover is greater than 10% and their percentages are: 23.8% and 12.5% (2018: two customers 24.9%, 13.3%).

24 Post Balance Sheet events

Purchase of Assets

On 21st December 2019 E.S. Pipelines Limited (ESP) entered into an agreement with Fulcrum Utility Services Limited to purchase it's domestic customer gas connection assets, including order book and associated meters for circa £46m. The first tranche of the deal completed on 31 March 2020, with circa £17m paid on completion. The balance relating to part-complete networks and the internal and external order books will be payable over the next 5 years, as assets are built out and transferred to ESP.

The purchase has been funded by the issue of £30m of 2.116% PP loan notes which mature on 13 February 2035.

Notes forming part of the financial statements for the year ended 31 December 2019 (continued)

24 Post Balance Sheet events (continued)

Covid-19 outbreak

On 11 March 2020, the World Health Organization raised the public health emergency caused by the coronavirus outbreak (COVID-19) to an international pandemic. The rapid national and international developments represent an unprecedented health crisis, which will impact the macroeconomic environment and business developments.

As a transporter of gas and electricity within the UK the Groups' ongoing business has continued without interruption during the lockdown within the UK. The Group has continued to provide uninterrupted energy to homes and businesses, adapting working practises while maintaining our commitment to providing the very best service.

The government has recognised those who work to keep the UKs energy networks connected as key workers. Along with others providing essential services at this time, we are prioritising safety measures along with continuity of supply and looking after those most vulnerable.

The COVID-19 crisis is considered as a non-adjusting event and is therefore not reflected in the recognition and measurement of the assets and liabilities in the financial statements as at 31 December 2019.

Due to the complexity of the situation and its fast evolution, it is not possible at this time to make a reliable quantified estimate of the potential impact on the Group, which will be recognised prospectively in the 2020 financial statements. The Group has increased its cash balance from £18 million as at 31 December 2019 to £30 million as at 31 March 2020 by drawing down on existing credit facilities.

The Directors continue monitoring the business and taking appropriate steps to address the situation and reduce its operational and financial impact. After reviewing alternative scenarios, the current cash resources, forecasts and budgets, timing of cash flows, borrowing facilities, and considering the associated uncertainties to the Group's operations, the Directors have a reasonable expectation that the Company has adequate resources to continue operating in the foreseeable future. Accordingly, the consolidated financial statements continue to be prepared on a going concern basis (see Note 1).

All the above were considered in the assessment of the impact of COVID-19 in the 2020 operations for which an inherent uncertainty exists given the current facts and circumstances at the date of preparation of these financial statements. Although an impact is anticipated on new connections numbers in 2020 due a temporary halt in work by the major housebuilders during lockdown, the overall conclusion is that such an impact given the current facts and circumstances does not cast a material uncertainty about the ability of the Group to continue as a going concern which is the assumption used for the preparation of these financial statements as per Note 1.

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|---------------------------------------|--|--|
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